EXHIBIT B

STATE OF MICHIGAN DEPARTMENT OF ATTORNEY GENERAL



P.O. Box 30212 Lansing, Michigan 48909

October 18, 2013

Thomas N. Ciantra Cohen Weiss and Simon LLP 330 West 42nd Street New York, NY 10036-6979

Re: In re City of Detroit

Dear Mr. Ciantra:

I write in response to your October 15 letter. As I mentioned in my email to you Thursday morning, October 17, 2013, since receiving your letter we are making every effort to carefully review the issues you raised and respond to them as quickly as possible. As I noted, there were some issues that we could resolve immediately but other items would require additional review and a more detailed response. Below is an issue-by-issue response.

First, with respect to the March 12 document you reference in the fourth paragraph of your letter, that document was actually produced in redacted form, along with unredacted copies of the attachments (SOM40003136-3154). The document was not withheld. More broadly, we disagree with your interpretation of the Common Interest Agreement and application of the common interest doctrine. The recognition of a common interest as existing "on or around the appointment of the Emergency Manager" plainly extends to a communication occurring in connection with, and only a few days prior to, the appointment. Therefore, we cannot agree to your categorical request that the State withdraw its assertion of privilege pursuant to the common interest doctrine as to all documents before March 15, 2013. Additionally, even without the Common Interest Agreement, the redacted portions of the March 12 document are protected attorney-client communications.

Second, as I noted in my earlier email to you, I believe the issue you raise concerning documents identifying emergency manager candidates has now been resolved with the October 8, 2013 Protective Order.

Thomas N. Ciantra Page 2 October 18, 2013

Third, we will be providing you a revised privilege log that includes bates number references for all documents that were produced in redacted form on the basis of privilege. But, as previously noted, the only documents that were withheld on the basis of executive privilege were Resumes or similar documents which by their very nature and purpose identified the respective candidate. This is what I explained in a telephone conversation with your co-counsel, Mr. Wertheimer, which he indicated was acceptable to him and the UAW. My confirming email to Mr. Wertheimer is attached. Nevertheless, to simplify matters and avoid any unnecessary dispute, we will identify each document previously withheld on this basis and produce them in redacted form.

Fourth, although we disagree with your characterization of the descriptions in our privilege log, we will revise the entries to include additional detail concerning the nature of the issues underlying the attorney-client communications (your Exhibit D reference.) Additionally, we concur in your criticism of the privilege log for the State's Second Production of Documents and are revising it to conform with the requested information.

Finally, we are unable to identify any issue with the documents listed on your Exhibit E. The entries on your Exhibit E do not correspond to any entries on our privilege log. Can you identify the specific document on the log and we will examine them and respond.

I expect to provide you with our revised privilege logs by the end of the day Monday, and will follow up with a supplemental production of any additional documents on Tuesday at the latest. However, we cannot agree to submit all the documents as to which the State asserts privilege for *in camera* inspection absent a court order.

After you have reviewed the forthcoming revised privilege logs, if you have any questions as to specific documents, please call me to discuss them in more detail. I am committed to avoiding unnecessary disputes and welcome the opportunity to reach a reasonable resolution of any issues.

Very truly yours

Margaret A. Nelson

Complex Litigation Manager

MAN:hlg Attachment

Subject:

FW: Redactions to documents related to Emergency Manager Candidates

From: Nelson, Margaret (AG)

Sent: Friday, October 11, 2013 3:00 PM

To: 'billwertheimer@gmail.com' (billwerthelmer@gmail.com)

Cc: Schneider, Matthew (AG); Gadola, Michael (GOV); Brader, Valerie (GOV); Peter H. Ellsworth@dickinson-

wright.com); Steven G. Howell (SHowell@dickinson-wright.com); Donnelly, Mark (AG)

Subject: Redactions to documents related to Emergency Manager Candidates

We spoke again this afternoon by telephone regarding the redactions to the State's document production related to the Emergency Manager candidates. I reiterated my earlier email response of October 8 @ 9:00 a.m. that indicated only the candidate's name and personal information was redacted from emails, but that the redacted email document was produced. I also indicated that Resumes for these candidates were redacted to eliminate names, and identifying information, but those redacted Resumes were also produced. You indicated that was acceptable to you and to the UAW.

Margaret A. Nelson Assistant Attorney General (517) 335-0825

EXHIBIT C

From:

Sent:

Baird, Richard (GOV) Tuesday, March 12, 2013 8:54 PM

To:

'Kevyn Orr'

Subject:

FW: Draft Contracts--final draft

Attachments:

Emergency Financial Manager Contract, 3-14-13.docx; Emergency Manager Contract,

3-28-13.docx

Importance:

High

Kevyn:

It would be our hope that we could execute these contracts Thursday after the ELB appointment should it be confirmed.

Rich

Yes. I just wondered if we might save ourselves an issue with the City and some of our "friends" there if we volunteered to pick up the expenses too, but it might be argued that the appropriation in PA 436 doesn't cover expenses. I'm OK with leaving as is but just thought I would raise it.

Mike



RICK SNYDER GOVERNOR ANDY DILLON STATE TREASURER

CONTRACT FOR EMERGENCY FINANCIAL MANAGER SERVICES

The Local Emergency Financial Assistance Loan Board (the Board) retains and appoints

as the Emergency Financial Manager (Emergency Financial Manager) for the

City of Detroit (City) under Public Act 72 of 1990, the Local Government Fiscal Responsibility

Act, MCL 141.1201 et seq. (the Act).

The Emergency Financial Manager will provide services to the City pursuant to the terms and conditions set forth in this Contract and the Act.

The Emergency Financial Manager's role is to remedy the financial distress of the City by requiring, within available resources, prudent fiscal management and an efficient provision of municipal services by exercising the necessary authority conferred herein to take appropriate action on behalf of the City and its residents. In accepting this appointment, the Emergency Financial Manager agrees to leverage all the Emergency Financial Manager's skills and abilities to accomplish these objectives on behalf of City residents.

1, PARTIES, PURPOSE, DUTIES, AND REPORTS

1.1 Parties. The parties to this Contract are the Board and	,
1.2 Purpose. The parties to this Contract agree that	will act as the
Emergency Financial Manager for the City. The Emergency Financial M	—
sponsibilities are delineated in the Act and include conducting all aspects	s of the operations of the
City and establishing and implementing a written financial plan as requi	red by Section 20 of the
Act.	

- 1.3 <u>Duties</u>. The Emergency Financial Manager shall possess all the powers and duties authorized under the Act, including those specifically related to local governments. In addition, the Emergency Financial Manager shall work cooperatively with the Office of the Governor and the State Treasurer. The Emergency Financial Manager agrees to continue to keep these officials informed of major initiatives to be undertaken in furtherance of this Contract before their public announcement. The Emergency Financial Manager shall seek the approval of the State Treasurer before entering into a new collective bargaining agreement.
- 1.4 Reports. The Emergency Financial Manager shall file quarterly reports with the Department of Treasury beginning on July 15, 2013, for the immediately preceding quarter and shall file the first report required by Section 21a of the Act within six months of the Emergency Financial Manager's appointment and every six months thereafter.

1.5 <u>Communications</u>. The Emergency Financial Manager shall establish and maintain an appropriate protocol for ongoing communications with officials of the City, City residents, and the media. The communications protocol should include a variety of means, including personal interactions.

2. TERM OF CONTRACT

- 2.1 The Emergency Financial Manager serves at the pleasure of the Board as provided in Section 18 of the Act.
 - 2.2 Effective Date. This contract is effective on Monday March 25, 2013 and shall terminate at midnight on Wednesday March 27, 2013.
- 2.3 Oath of Office. Before exercising the duties of office, the Emergency Financial Manager shall take and subscribe an oath of office administered by an official authorized to administer oaths under the laws of Michigan and file such oath with the Office of the Great Seal.

3. COMPENSATION FOR SERVICES PROVIDED

- 3.1 <u>Source of Payment</u>. The City shall pay the compensation of the Emergency Financial Manager for all services rendered under this Contract.
- 3.2 Salary. The Emergency Financial Manager's salary for services rendered under this Contract shall be \$275,000 per year. If this Contract is terminated after the Emergency Financial Manager has provided services for a portion of a month, the Emergency Financial Manager shall be entitled, for that portion of that month, to \$22,916.67 multiplied by the proportion that the number of days of the month for which services were provided bears to the number of days of the whole month. The Emergency Financial Manager shall not receive or accept any compensation from the City except as provided for in this contract.
- 3.3 <u>Payment for Services</u>. The Emergency Financial Manager shall be paid in installments consistent with the established written policies and procedures of the Michigan Department of Treasury. If requested by the State Treasurer, the Emergency Financial Manager shall provide to the Michigan Department of Treasury additional information regarding services performed pursuant to this Contract.
- 3.4 Reimbursement for Actual and Necessary Expenses. The actual and necessary expenses of the Emergency Financial Manager, including customary expenses related to travel, meals, and lodging which are incurred in connection with service to the City will be reimbursed by the City. The Emergency Financial Manager shall provide original copies of all receipts for meals, lodging, and travel reimbursement with any request for reimbursement. Any reimbursement for expenses under this contract shall be reviewed and approved in writing by the City's Chief Financial Officer.

4. ADDITIONAL STAFF AND CONSULTANT FEES

4.1 Staff. The Emergency Financial Manager may, as provided in the Act, appoint addi-

tional staff as necessary to fulfill the obligations of the Emergency Financial Manager's appointment and duties under this Contract. Payment of compensation for additional staff will be the obligation of the City. While authority to hire additional staff rests with the Emergency Financial Manager, the Emergency Financial Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before extending offers of employment for positions paying \$50,000.00, or more, annually. The Emergency Financial Manager shall issue a written employment contract to each individual hired pursuant to this Section, regardless of the compensation paid to that individual. The employment contract issued pursuant to this Section shall, as of the date the individual is hired by the Emergency Financial Manager, prohibit the individual from engaging in any other employment for remuneration without the express written approval of the Emergency Financial Manager. The Emergency Financial Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before approving outside employment for any individual. A breach of this Section shall be a material breach of this Contract.

- 4.2 <u>Professional Assistance</u>. The Emergency Financial Manager may, as provided in the Act, secure professional assistance as necessary to fulfill the obligations of the Emergency Financial Manager's appointment and duties under this Contract. Payment of compensation for additional professional assistance will be the obligation of the City. The Emergency Financial Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before authorizing professional services contracts of \$50,000.00, or more, per engagement or project.
- 4.3 <u>Security</u>. The Emergency Financial Manager will be entitled to receive security protection in connection with the Emergency Financial Manager's duties under this Contract. Security personnel will be retained only upon the approval of the State Treasurer, or the designee of the State Treasurer, and only after consultation with the Director of the Michigan Department of State Police, or the designee of the Director of the Michigan Department of State Police. Payment of compensation for security personnel will be the obligation of the City.

5. REPRESENTATIONS

- 5.1 <u>Qualifications</u>. By signing this Contract, the Emergency Financial Manager, represents that the Emergency Financial Manager meets the minimum qualifications for appointment set forth in the Act. The Emergency Financial Manager shall perform the duties of that office on a full-time basis and shall not accept any other employment or engage in any other activity for remuneration without the express written approval of the State Treasurer.
- 5.2 <u>Conflict of Interest</u>. The Emergency Financial Manager represents and warrants that the Emergency Financial Manager has no personal or financial interest, and will not acquire any such interest, that would conflict in any manner or degree with the performance of this Contract.
- 5.3 <u>Non-competition</u>. The Emergency Financial Manager represents and warrants that the Emergency Financial Manager is not subject to any non-disclosure, non-competition, or similar clause with current or prior clients or employers that will interfere with the performance of this Contract. The Board will not be subject to any liability for any such claim.

- 5.4 <u>Facilities and Personnel</u>. The City will provide the Emergency Financial Manager with proper facilities and personnel to perform the services and work required to be performed pursuant to this Contract.
- 5.5 <u>Records</u>. The Emergency Financial Manager shall maintain complete records in accordance with generally accepted accounting practices and sound business practices. This requirement applies to all information maintained or stored in the computer system of the Emergency Financial Manager or computer system of the City. The State Treasurer and his designees shall have the right to inspect all records related to this Contract.

5.6 Non-Discrimination.

- a) The Emergency Financial Manager shall comply with Public Act 220 of 1976, the Persons with Disabilities Civil Rights Act, MCL 37.1101 et seq., and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Financial Manager covenants that the Emergency Financial Manager will not discriminate against any employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of a disability that is unrelated to the individual's ability to perform the duties of a particular job or position. The Emergency Financial Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract.
- b) The Emergency Financial Manager shall comply with Public Act 453 of 1976, the Elliott-Larsen Civil Rights Act, MCL 37.2101 *et seq.*, and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Financial Manager covenants that the Emergency Financial Manager will not discriminate against an employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of race, color, religion, national origin, age, sex, height, weight, or marital status. The Emergency Financial Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract.
- 5.7 <u>Unfair Labor Practices</u>. The Emergency Financial Manager shall not enter into a contract for the performance of any obligation imposed by this Contract with a subcontractor, manufacturer, or supplier whose name appears in the register prepared pursuant to Public Act 278 of 1980, MCL 423.322, of employers found in contempt of court for failure to correct unfair labor practices. The State may void this Contract if the Emergency Financial Manager, or any subcontractor, manufacturer, or supplier of the Emergency Financial Manager that is a party to a contract for the performance of any obligation imposed by this Contract, appears in the above mentioned register.
- 5.8 <u>Independent Contractor</u>. The relationship of the Emergency Financial Manager to the Board and to the City under this Contract is that of an independent contractor. Except as specifically provided in the Act, no liability, benefits, workers compensation rights or liabilities, insur-

ance rights or liabilities, or any other rights or liabilities arising out of, or related to, a contract for hire, nor employer-employee relationship, shall arise, accrue, or be implied to either party under this Contract or to an agent, subcontractor, or employee of either party under this Contract, as a result of the performance of this Contract.

6. NOTICES

6.1 The State Treasurer is the designee of this Board for this Contract unless notice of another designation is provided by the Board. All notices, correspondence, requests, inquiries, billing statements, and other documents mentioned in this Contract shall be directed to the attention of the State Treasurer, Andy Dillon, and to the following:

For the Board:

Michigan Department of Treasury Office of Legal Affairs Richard H. Austin Building, 430 West Allegan Street Lansing, Michigan 48922 Phone: (517) 373-3223

For the Emergency Financial Manager:	
, MI 4	

7. LIMITATION UPON LIABILITY

- 7.1 <u>The Board</u>. The Board, this State, the Treasurer, and all other State officials are not liable for any obligation of or claim against the City resulting from actions taken in accordance with the Act or this Contract.
- 7.2 The Emergency Financial Manager. Pursuant to the Act, in performing this Contract the Emergency Financial Manager is engaging in a governmental function and is immune from liability for any action taken which the Emergency Financial Manager reasonably believes to be within the scope of the Emergency Financial Manager's authority granted by the Act or by this Contract.

8. INSURANCE

8.1 General. The Emergency Financial Manager may procure and maintain, at the expense of the City, health, worker's compensation, general liability, professional liability, and motor vehicle insurance for the Emergency Financial Manager and any employee, agent, appointee, or contractor of the Emergency Financial Manager as may be provided to elected officials, appointed officials, or employees of the City. The insurance procured and maintained by the Emergency Financial Manager may extend to any claim, demand, or lawsuit asserted or costs recovered against the Emergency Financial Manager and any employee, agent, appointee, or contractor of the

Emergency Financial Manager to the extent permitted by the Act.

- 8.2 <u>Post-Contract</u>. If, after the date that the service of the Emergency Financial Manager is concluded, the Emergency Financial Manager or any employee, agent, appointee, or contractor of the Emergency Manager is subject to a claim, demand, or lawsuit arising from an action taken during the service of the Emergency Financial Manager, and not covered by a procured insurance policy, litigation expenses, including but not limited to attorney fees, payments in satisfaction of judgments, and payments made in settlement as specified pursuant to the Act, shall be paid by the City. If such expenses are not paid by the City, they shall be treated as a debt owed to this State pursuant to section 17a(5) of Public Act 140 of 1971, the Glenn Steil State Revenue Sharing Act of 1971, MCL 141.917a.
- 8.3 <u>Additional Insurance</u>. If the City has purchased, or otherwise obtained, an errors and omissions policy, then the Emergency Financial Manager may choose to be covered under such policy at the expense of the City.
- 8.4 <u>Payment by City</u>. All insurance required under this Contract shall be acquired at the expense of the City under valid and enforceable policies, issued by insurers of recognized responsibility. The Board reserves the right to reject as unacceptable any insurer.

9. TERMINATION OF CONTRACT AND APPOINTMENT

- 9.1 Termination by the Board.
- a) <u>The Board</u>. The Emergency Financial Manager serves at the pleasure of the Board which has the power to rescind the appointment and terminate this Contract at any time, and without cause, by issuing a Notice of Termination to the Emergency Financial Manager.
- 9.2 <u>Termination Process</u>. Upon receipt of a Notice of Termination, and except as otherwise directed by the Board, the Emergency Financial Manager shall:
- a) Cease work under this Contract upon the date and to the extent specified in the Notice of Termination;
 - b) Incur no costs beyond the date specified by the Notice of Termination;
- c) Submit to the State Treasurer on the date the termination is effective all records, reports and documents as this State shall specify and carry out such directives as the State Treasurer may issue concerning the safeguarding and disposition of files and property; and
- d) Submit within 30 calendar days a closing memorandum and final billing, which shall be paid within 30 days.
- 9.3 <u>Termination by Emergency Financial Manager</u>. The Emergency Financial Manager may terminate this Contract at any time, with or without cause, with 30 days written notice to the State Treasurer. Within 30 days of the Emergency Financial Manager's final day of service, the

Emergency Financial Manager shall submit a closing memorandum and final billing, which shall be paid within 30 calendar days.

10. GENERAL PROVISIONS

- 10.1 <u>Governing Law and Jurisdiction</u>. This Contract shall be subject to, and construed according to, the laws of the State of Michigan, and no action shall be commenced against this State, its agents, or employees for any matter whatsoever arising out of this Contract, in any court other than a Michigan State court.
- 10.2 No Waiver. A party's failure to insist on the strict performance of this Contract shall not constitute waiver of any breach of the Contract.
- 10.3 Other Debts. The Emergency Financial Manager represents and warrants that the Emergency Financial Manager is not, and will not become, in arrears on any contract, debt, or other obligation to the State of Michigan, including taxes.
- 10.4 <u>Invalidity</u>. If any provision of this Contract or its application to any persons or circumstances shall, to any extent, be determined by a court of competent jurisdiction to be invalid or unenforceable, the remainder of this Contract shall not be affected, and each remaining provision of this Contract shall be valid and enforceable to the fullest extent permitted by law.
- 10.5 <u>Headings</u>. Section headings contained in this Contract are for convenience only and shall not be used to interpret the scope or intent of this Contract.
- 10.6 <u>Entire Agreement</u>. This Contract represents the entire and exclusive agreement between the parties and supersedes all proposals or other prior agreements, oral or written, and all other communications between the parties.
- 10.7 <u>Amendment</u>. No Contract amendment will be effective and binding upon the parties to this Contract unless the amendment expressly makes reference to this Contract, is in writing, and is signed by duly authorized representatives of all parties and all the requisite State approvals are obtained.
- 10.8 Order of Priority. This Contract and the Act shall be read to be consistent one with the other. However, if a conflict is deemed to exist between the terms of this Contract and the Act, the Act shall supersede the terms of this Contract.
- 10.9 <u>Counterparts</u>. This Contract may be executed in separate counterparts, each of which when executed shall be deemed an original, but all of which when taken together shall constitute one and the same Contract.

IN WITNESS WHEREOF, the members of the Board, or their designees, and the Emergency Financial Manager have signed and executed this Contract.

	LOCAL EMERGENCY FINANCIAL ASSISTANCE LOAN BOARD
	Ву
	Andy Dillon, State Treasurer
	By
	John E. Nixon, Director
	Department of Technology, Management and Budget
	By Steve Arwood, Director
	Department of Licensing and Regulatory Affairs
	By
Notad:	, Emergency Financial Manager



RICK SNYDER GOVERNOR ANDY DILLON STATE TREASURER

CONTRACT FOR EMERGENCY MANAGER SERVICES

Rick Snyder, Governor of the State of Michigan (Governor) and the Michigan Department of Treasury retain and appoint ______ as the Emergency Manager (Emergency Manager) for the City of Detroit (City) under Public Act 436 of 2012, the Local Financial Stability and Choice Act, MCL 141.1541 et seq, (the Act).

The Emergency Manager will provide services to the City pursuant to the terms and conditions set forth in this Contract and the Act.

The Emergency Manager's role is to remedy the financial distress of the City by requiring, within available resources, prudent fiscal management and an efficient provision of municipal services by exercising the necessary authority conferred herein to take appropriate action on behalf of the City and its residents. In accepting this appointment, the Emergency Manager agrees to leverage all the Emergency Manager's skills and abilities to accomplish these objectives on behalf of City residents.

1. PARTIES, PURPOSE, DUTIES, AND REPORTS

- 1.3 <u>Duties</u>. The Emergency Manager shall possess all the powers and duties authorized under the Act, including those specifically related to local governments. In addition, the Emergency Manager shall work cooperatively with the Office of the Governor and the State Treasurer. The Emergency Manager agrees to continue to keep these officials informed of major initiatives to be undertaken in furtherance of this Contract before their public announcement. The Emergency Manager shall seek the approval of the State Treasurer before entering into a new collective bargaining agreement.
- 1.4 Reports. The Emergency Manager shall file quarterly reports with the Department of Treasury beginning on July 15, 2013, for the immediately preceding quarter and shall file the first report required by Section 17 of the Act within six months of the Emergency Manager's appointment and every six months thereafter.

1.5 <u>Communications</u>. The Emergency Manager shall establish and maintain an appropriate protocol for ongoing communications with officials of the City, City residents, and the media. The communications protocol should include a variety of means, including personal interactions.

2. TERM OF CONTRACT

- 2.1 The Emergency Manager serves at the pleasure of the Governor except as provided in Section 9(3)(d) and Section 9(6)(c) of the Act.
 - 2.2 Effective Date. This contract is effective on Thursday March 28, 2013.

3. COMPENSATION FOR SERVICES PROVIDED

- 3.1 <u>Source of Payment</u>. The State shall pay the compensation of the Emergency Manager for all services rendered under this Contract.
- 3.2 <u>Salary</u>. The Emergency Manager's salary for services rendered under this Contract shall be \$275,000 per year. If this Contract is terminated after the Emergency Manager has provided services for a portion of a month, the Emergency Manager shall be entitled, for that portion of that month, to \$22,916.67 multiplied by the proportion that the number of days of the month for which services were provided bears to the number of days of the whole month. The Emergency Manager shall not receive or accept any compensation from the City or the State except as provided for in this contract.
- 3.3 <u>Payment for Services</u>. The Emergency Manager shall be paid in installments consistent with the established written policies and procedures of the Michigan Department of Treasury. If requested by the State Treasurer, the Emergency Manager shall provide to the Michigan Department of Treasury additional information regarding services performed pursuant to this Contract.
- 3.4 Reimbursement for Actual and Necessary Expenses. The actual and necessary expenses of the Emergency Manager, including customary expenses related to travel, meals, and lodging which are incurred in connection with service to the City will be reimbursed by the City. The Emergency Manager shall provide original copies of all receipts for meals, lodging, and travel reimbursement with any request for reimbursement. Any reimbursement for expenses under this contract shall be reviewed and approved in writing by the City's Chief Financial Officer.

4. ADDITIONAL STAFF AND CONSULTANT FEES

4.1 <u>Staff</u>. The Emergency Manager may, as provided in the Act, appoint additional staff as necessary to fulfill the obligations of the Emergency Manager's appointment and duties under this Contract. Payment of compensation for additional staff will be the obligation of the City. While authority to hire additional staff rests with the Emergency Manager, the Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before extending offers of employment for positions paying \$50,000.00, or more, annually. The Emergency Manager shall issue a written employment contract to each individual hired pursuant

to this Section, regardless of the compensation paid to that individual. The employment contract issued pursuant to this Section shall, as of the date the individual is hired by the Emergency Manager, prohibit the individual from engaging in any other employment for remuneration without the express written approval of the Emergency Manager. The Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before approving outside employment for any individual. A breach of this Section shall be a material breach of this Contract.

- 4.2 <u>Professional Assistance</u>. The Emergency Manager may, as provided in the Act, secure professional assistance as necessary to fulfill the obligations of the Emergency Manager's appointment and duties under this Contract. Payment of compensation for additional professional assistance will be the obligation of the City. The Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before authorizing professional services contracts of \$50,000.00, or more, per engagement or project.
- 4.3 <u>Security</u>. The Emergency Manager will be entitled to receive security protection in connection with the Emergency Manager's duties under this Contract. Security personnel will be retained only upon the approval of the State Treasurer, or the designee of the State Treasurer, and only after consultation with the Director of the Michigan Department of State Police, or the designee of the Director of the Michigan Department of State Police. Payment of compensation for security personnel will be the obligation of the City.

5. REPRESENTATIONS

- 5.1 Qualifications. By signing this Contract, the Emergency Manager, represents that the Emergency Manager meets the minimum qualifications for appointment set forth in the Act. The Emergency Manager shall perform the duties of that office on a full-time basis and shall not accept any other employment or engage in any other activity for remuneration without the express written approval of the State Treasurer.
- 5.2 <u>Conflict of Interest</u>. The Emergency Manager represents and warrants that the Emergency Manager has no personal or financial interest, and will not acquire any such interest, that would conflict in any manner or degree with the performance of this Contract.
- 5.3 <u>Non-competition</u>. The Emergency Manager represents and warrants that the Emergency Manager is not subject to any non-disclosure, non-competition, or similar clause with current or prior clients or employers that will interfere with the performance of this Contract. The State will not be subject to any liability for any such claim.
- 5.4 <u>Facilities and Personnel</u>. The City will provide the Emergency Manager with proper facilities and personnel to perform the services and work required to be performed pursuant to this Contract.
- 5.5 <u>Records</u>. The Emergency Manager shall maintain complete records in accordance with generally accepted accounting practices and sound business practices. This requirement applies to all information maintained or stored in the computer system of the Emergency Manager or com-

puter system of the City. The State Treasurer and his designees shall have the right to inspect all records related to this Contract.

5.6 Non-Discrimination.

- a) The Emergency Manager shall comply with Public Act 220 of 1976, the Persons with Disabilities Civil Rights Act, MCL 37.1101 *et seq.*, and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Manager covenants that the Emergency Manager will not discriminate against any employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of a disability that is unrelated to the individual's ability to perform the duties of a particular job or position. The Emergency Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract
- b) The Emergency Manager shall comply with Public Act 453 of 1976, the Elliott-Larsen Civil Rights Act, MCL 37.2101 et seq., and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Manager covenants that the Emergency Manager will not discriminate against an employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of race, color, religion, national origin, age, sex, height, weight, or marital status. The Emergency Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract.
- 5.7 <u>Unfair Labor Practices</u>. The Emergency Manager shall not enter into a contract for the performance of any obligation imposed by this Contract with a subcontractor, manufacturer, or supplier whose name appears in the register prepared pursuant to Public Act 278 of 1980, MCL 423.322, of employers found in contempt of court for failure to correct unfair labor practices. The State may void this Contract if the Emergency Manager, or any subcontractor, manufacturer, or supplier of the Emergency Manager that is a party to a contract for the performance of any obligation imposed by this Contract, appears in the above mentioned register.
- 5.8 <u>Independent Contractor</u>. The relationship of the Emergency Manager to the State and to the City under this Contract is that of an independent contractor. Except as specifically provided in the Act, no liability, benefits, workers compensation rights or liabilities, insurance rights or liabilities, or any other rights or liabilities arising out of, or related to, a contract for hire, nor employer-employee relationship, shall arise, accrue, or be implied to either party under this Contract or to an agent, subcontractor, or employee of either party under this Contract, as a result of the performance of this Contract.

6. NOTICES

6.1 The State Treasurer is the designee for this Contract unless notice of another designation is provided by the Governor. All notices, correspondence, requests, inquiries, billing statements, and other documents mentioned in this Contract shall be directed to the attention of the

State Treasurer, Andy Dillon, and to the following:

For the State:

Michigan Department of Treasury Office of Legal Affairs Richard H. Austin Building, 430 West Allegan Street Lansing, Michigan 48922 Phone: (517) 373-3223

For the Emergency Manager:	
, MI 4	

7. LIMITATION UPON LIABILITY

- 7.1 <u>The State</u>. The State, the Treasurer, and all other State officials are not liable for any obligation of or claim against the City resulting from actions taken in accordance with the Act or this Contract.
- 7.2 The Emergency Manager. Pursuant to the Act, in performing this Contract the Emergency Manager is engaging in a governmental function and is immune from liability for any action taken which the Emergency Manager reasonably believes to be within the scope of the Emergency Manager's authority granted by the Act or by this Contract.

8. INSURANCE

- 8.1 General. The Emergency Manager may procure and maintain, at the expense of the City, health, worker's compensation, general liability, professional liability, and motor vehicle insurance for the Emergency Manager and any employee, agent, appointee, or contractor of the Emergency Manager as may be provided to elected officials, appointed officials, or employees of the City. The insurance procured and maintained by the Emergency Manager may extend to any claim, demand, or lawsuit asserted or costs recovered against the Emergency Manager and any employee, agent, appointee, or contractor of the Emergency Manager to the extent permitted by the Act.
- 8.2 Post-Contract. If, after the date that the service of the Emergency Manager is concluded, the Emergency Manager or any employee, agent, appointee, or contractor of the Emergency Manager is subject to a claim, demand, or lawsuit arising from an action taken during the service of the Emergency Manager, and not covered by a procured insurance policy, litigation expenses, including but not limited to attorney fees, payments in satisfaction of judgments, and payments made in settlement as specified pursuant to the Act, shall be paid by the City. If such expenses are not paid by the City, they shall be treated as a debt owed to this State pursuant to section 17a(5) of Public Act 140 of 1971, the Glenn Steil State Revenue Sharing Act of 1971, MCL 141.917a.

- 8.3 <u>Additional Insurance</u>. If the City has purchased, or otherwise obtained, an errors and omissions policy, then the Emergency Manager may choose to be covered under such policy at the expense of the City.
- 8.4 <u>Payment by City</u>. All insurance required under this Contract shall be acquired at the expense of the City under valid and enforceable policies, issued by insurers of recognized responsibility. The State Treasurer reserves the right to reject as unacceptable any insurer.

9. TERMINATION OF CONTRACT AND APPOINTMENT

- 9.1 Termination by the State.
- a) The State. The Emergency Manager serves at the pleasure of the Governor except as provided in Section 9(3)(d) and Section 9(6)(c) of the Act. The Governor has the power to rescind the appointment and terminate this Contract at any time, and without cause, by issuing a Notice of Termination to the Emergency Manager.
- 9.2 <u>Termination Process</u>. Upon receipt of a Notice of Termination, and except as otherwise directed, the Emergency Manager shall:
- a) Cease work under this Contract upon the date and to the extent specified in the Notice of Termination;
 - b) Incur no costs beyond the date specified by the Notice of Termination;
- c) Submit to the State Treasurer on the date the termination is effective all records, reports and documents as this State shall specify and carry out such directives as the State Treasurer may issue concerning the safeguarding and disposition of files and property; and
- d) Submit within 30 calendar days a closing memorandum and final billing, which shall be paid within 30 days.
- 9.3 <u>Termination by Emergency Manager</u>. The Emergency Manager may terminate this Contract at any time, with or without cause, with 30 days written notice to the State Treasurer. Within 30 days of the Emergency Manager's final day of service, the Emergency Manager shall submit a closing memorandum and final billing, which shall be paid within 30 calendar days.

10. GENERAL PROVISIONS

- 10.1 <u>Governing Law and Jurisdiction</u>. This Contract shall be subject to, and construed according to, the laws of the State of Michigan, and no action shall be commenced against this State, its agents, or employees for any matter whatsoever arising out of this Contract, in any court other than a Michigan State court.
- 10.2 <u>No Waiver</u>. A party's failure to insist on the strict performance of this Contract shall not constitute waiver of any breach of the Contract.

- 10.3 Other Debts. The Emergency Manager represents and warrants that the Emergency Manager is not, and will not become, in arrears on any contract, debt, or other obligation to the State of Michigan, including taxes.
- 10.4 <u>Invalidity</u>. If any provision of this Contract or its application to any persons or circumstances shall, to any extent, be determined by a court of competent jurisdiction to be invalid or unenforceable, the remainder of this Contract shall not be affected, and each remaining provision of this Contract shall be valid and enforceable to the fullest extent permitted by law.
- 10.5 <u>Headings</u>. Section headings contained in this Contract are for convenience only and shall not be used to interpret the scope or intent of this Contract.
- 10.6 Entire Agreement. This Contract represents the entire and exclusive agreement between the parties and supersedes all proposals or other prior agreements, oral or written, and all other communications between the parties.
- 10.7 <u>Amendment</u>. No Contract amendment will be effective and binding upon the parties to this Contract unless the amendment expressly makes reference to this Contract, is in writing, and is signed by duly authorized representatives of all parties and all the requisite State approvals are obtained.
- 10.8 Order of Priority. This Contract and the Act shall be read to be consistent one with the other. However, if a conflict is deemed to exist between the terms of this Contract and the Act, the Act shall supersede the terms of this Contract.
- 10.9 <u>Counterparts</u>. This Contract may be executed in separate counterparts, each of which when executed shall be deemed an original, but all of which when taken together shall constitute one and the same Contract.

IN WITNESS WHEREOF, the Governor and the Emergency Manager have signed and executed this Contract.

	STATE OF MICHIGAN
Dated:	
	Rick Snyder, Governor
Dated:	
	, Emergency Manager
Approved as to form and content pursu Financial Stability and Choice Act, MC	uant to Section 9(3)(e) of Public Act 436 of 2012, the Local L 141.1541 et seq.
Dated:	
	Andy Dillon, State treasurer

EXHIBIT D

In Re: City of Detroit, Debtor

Governor Richard D. Snyder October 9, 2013

> Moretti Group 471 W. South Street Suite 41B Kalamazoo, MI 49007 800-536-0804



Original File 100913RS.TXT
Win-U-Script® with Word Index

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1	ī	INITED STATES BANKRUPTCY COURT	1	APPEARANCES, CONTINUING:
2	FOR	THE EASTERN DISTRICT OF MICHIGAN SOUTHERN DIVISION - DETROIT	1	FOR THE STATE OF MICHIGAN:
3	In re:	Chapter 9	3	MICHIGAN DEPT. OF ATTORNEY GENERAL
4	CITY OF DETROIT	, MICHIGAN, Case No. 13-53846	4	Assistant Attorney General Solicitor General Bureau 7th Floor G. Mennen Williams Building
5		ebtor, Hon. Steven W. Rhodes	5	525 West Ottawa Street
6	VIDEOTA	PED DEPOSITION OF	6	P.O. Box 30212 Lansing, Michigan 48909 517.373.1124
7	WITNESS:	GOVERNOR RICHARD D. SNYDER	7	nelsonm9@michigan.gov BY: MARGARET A. NELSON (P30342)
8	LOCATION:	The Romney Building	8	MICHIGAN DEPT. OF ATTORNEY GENERAL
9		III S. Capitol Avenue Lansing, Michigan	9	Chief Legal Counsel Executive Division
10	DATE:	Wednesday, October 9, 2013	10	7th Floor G. Mennen Williams Building 525 West Ottawa Street
11		8:38 a.m.	11	P O Box 30212
12	APPEARANCES:		12	Lansing, Michigan 48909 517, 373,1110 schneiderm7@michigan.gov
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		, ,	-	
		Page 2		Page
١,	APPEARANCES, C	<u>-</u>	1	APPEARANCES, CONTINUING:
2	·	ERICAN FEDERATION OF STATE, COUNTY and	2	·
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1			24 25	

				,	October 9, 2013
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5	Examination	by Mr. Wertheimer	106	5	Exhibit 10 July 18, 2013 email
6				6	Re: High Priority with attached
7				7	July 18, 2013 Letter
8				8	Re: Authorization to Commence
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12	EXHIBIT NO.	DESCRIPTION	PAGE NO.	12	Exhibit 11 Oct. 9, 2013 email
13	Exhibit 1	July 16, 2013 Letter		13	Subject: High Priority 159
14		Re: Recommendation Pursua	int to	14	(Exhibit marked post deposition)
15		Section 18(1) of PA 436	51	15	
16	Exhibit 2	July 18, 2013 Letter		16	
17		Re: Authorization to Comm	sence	17	
18		Chapter 9 Bankruptcy Proc	eding 59	18	(Exhibits attached to transcript.)
19	Exhibit 3	City of Detroit Proposal	_	19	
20		Creditors, June 14, 2013	60	20	
21	Exhibit 4	Free Press article		21	
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23		Bill Schuette files on be		23	
24		retirees in Detroit bankr	uptcy" 75	24	
25				25	
<u></u>					
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1		EXHIBIT INDE	x	1	Lansing, Michigan
2				2	October 9, 2013
3	EXHIBIT NO.	DESCRIPTION	PAGE NO.	3	8:38 a.m.
4	Exhibit 5	Jones Day Presentation to	>	4	
5		the City of Detroit on		5	MR. WERTHEIMER: William Wertheimer on
6		January 29, 2013		6	behalf of the Flowers Plaintiffs.
7		(Bates Nos. DTMI00128731-	8805) 96	7	I would like to put on the record the fact
8	Exhibit 6	City of Detroit Chapter !	•	8	that the order that Judge Rhodes entered under which
9		Communications Rollout P	lan	9	we're conducting this and the other State
10		(Bates No. SOM200001331)	126	10	depositions provides at Paragraph 7 that the State
11	Exhibit 7	June 3-7, 2013 email cha:	in	11	would complete its document production by October 5
12		Re: Financial & Operating	g Plan	12	provided the parties could mutually agree to extend
13		Power Point		13	that date.
14		(Bates No. SOM20001327-28) 126	14	That date has not been extended by
15	Exhibit 8	July 8, 2013 email		15	agreement. As late as last night at 10:15 I woke
16		Re: Detroit		16	up this morning to find that the State had produced
17		(Bates No. SOM200003601)	141	17	a fourth production that is not in compliance with
18	Exhibit 9	July 9, 2013 email		18	the order.
19		Re: Detroit		19	I want to make clear on the record that we
20		(Bates No. SOM200003657)	141	20	may take the position that we may need to continue
21				21	the Governor and the other State's depositions after
22				22	we have reviewed those documents as we have not
23				23	looked at any of those documents as of now.
24				24	MS. NELSON: This is Margaret Nelson on
25				25	behalf of the State.
1					

Mostissation

Page 11 Page 9 through the appropriations process with the The fourth production of documents was made 1 1 legislature and the Governor. under the State's continuing obligation to 2 2 supplement its discovery responses. So the fact My question was would you support an additional 3 O. 3 level of support? that our production was completed by the fifth, 4 4 pursuant to the court order, is irrelevant to the 5 A. I said I've been supportive of improved services for 5 citizens, not necessarily the repayment of debts. fact that we have an ongoing duty to supplement, and 6 6 That might have been responsive so I don't mean to that was the purpose for the additional document 7 O. 7 production yesterday. be argumentative, but the narrower question is would 8 8 you support an additional level of support for MR. WERTHEIMER: I'll leave further 9 9 Detroit in order to help deal with the so-called argument for later. 10 10 underfunding pension issue? VIDEO TECHNICIAN: Today's date -- hold on. 11 11 I have to start over again. Give me a second. MS. NELSON: Asked and answered. Go ahead. 12 12 13 (A pause was had in the proceedings.) 13 Go ahead. VIDEO TECHNICIAN: Today's date is THE WITNESS: Oh. I view that as a --14 14 October 9th, 2013, and we're on the record at that's a question that I couldn't answer because 15 15 it's a hypothetical. It would depend on the entire 16 8:42 a.m. 16 17 situation for the facts depending on the potential 17 This is the video deposition of Governor Richard Snyder. We're at the Romney Office plan of adjustment for the debts. 18 18 BY MS. LEVINE: Building, 111 South Capitol Avenue in Lansing, 19 19 20 Q. Well, between March 28, 2013 and June 14, 2013, did Michigan. 20 you have discussions with Kevyn Orr about a business 21 Could the reporter administer the oath to 21 plan or a restructuring plan or a redevelopment plan 22 the Governor, please. 22 for the City of Detroit? 23 23 Kevyn Orr was building a plan for creditors they -GOVERNOR RICHARD D. SNYDER-24 A. 24 presented in June of this year. 25 called as a witness, being first duly sworn, was 25 Page 10 Page 12 examined and testified as follows: 1 O. Did you have discussions with him with regard to 1 **EXAMINATION** 2 that plan before the June presentation? 2 3 BY MS. LEVINE: I had discussions that would have been subject to 3 A. 4 Q. Good morning, Governor. attorney-client privilege. Is it your understanding that that plan includes a 5 A. Good morning. 5 O. 6 Q. My name is Sharon Levine. I'm with the law firm of two billion dollar note for unsecured creditors? б Lowenstein Sandler. I'm here on behalf of AFSCME, 7 A. 7 and we appreciate your appearing for your deposition 8 Q. And what's your understanding of what that plan 8 includes with regard to vested pension benefits for q today, so thank you. 9 Just for the record, when did you take the citizens of Detroit? 10 10 office as Governor of the State of Michigan? 11 A. The proposal includes some portion of that note 11 12 A. January 1, 2011. being allocated towards pensioners. 12 So the plan does not include just leaving the vested And at the time you took office, was the State 13 O. 13 Q. 14 providing greater financial -- a greater level of 14 pension benefits alone, does it? financial support to the City of Detroit than it is Well, with respect to the funded piece of pension 15 A. 15 plans, that's available. There's an open question today? 16 16 with respect to the unfunded portion. I would have to check that. 17 A. 17 Do you understand that in a Chapter 11 corporate Would you be willing to support having the State 18 Q. 18 Q. provide a greater level of financial support than it bankruptcy case that the Pension Benefit Guaranty 19 19 is today in order to help the City of Detroit with Corporation or the PBGC provides federal insurance 20 20

21

22

24

25

23 A.

its plan of adjustment and particularly in order to

State of Michigan with respect to our budget. I

don't make those decisions by myself. It goes

In terms of we have many competing interests for the

help fund the pension issues?

21

22

25

23 A.

24 O.

Yes.

for beneficiaries of a pension if a defined benefit

And is it your understanding that in a Chapter 9

bankruptcy case there is no similar protection for

plan is terminated?

Page 15 Page 13 attorney and other bankruptcy professionals paid vested pension benefits? 1 1 ahead of retirees in connection with the Chapter 9 2 2 A. Yes. process? What's your understanding of how the Detroit 3 3 Q. I view that as a legal matter because that's a citizens, the AFSCME retirees will support 4 A. 4 subject matter of how Chapter 9 bankruptcies work. themselves assuming that there's a diminution in the 5 5 The question I was asking was whether or not you current level of pension benefit provided? 6 O. 6 believe it's fair. I'm not asking you whether or 7 A. Could you clarify your question because you had 7 not it's a legal matter. conflicting statements. Я 8 Well, I view it as just speculation on my part You asked about the citizens of Detroit and 9 A. 9 because we're in Chapter 9, so that would be part of then you asked about the retirees. 10 10 the legal process. 11 Q. Well, let's go with the retired citizens of Detroit 11 Is it your understanding that the Wall Street 12 Q. 12 To the extent that their pensions are creditors, municipal bond holders will share in this 13 13 two billion dollar note alongside of the retirees diminished and there is no PBGC or federal 14 14 with regard to their unsecured claims? protection for them, what's your understanding under 1.5 15 Again, there has been no plan presented in the plan of -- the proposed plan how they will 16 A. 16 bankruptcy, so that would be a hypothetical. If you support themselves? 17 17 go back to the proposal to the creditors, that was MS. NELSON: Objection; calls for 18 18 to be part of good faith negotiations, and there was speculation, form, foundation. 19 19 an attempt to do that so that would have all been THE WITNESS: Given that we're in the 20 20 consentual. Chapter 9 process, there's been no plan presented at 21 21 Do you believe it's fair to pay Wall Street-type 22 Q. this point in time. 22 municipal bond creditors ahead of retirees? BY MS. LEVINE: 23 23 Again, that's part of the mutual negotiations that 24 O. We already had a little bit of a discussion that 24 A. were part of the proposal for creditors. you're aware of the plan that was presented to 25 25 Page 16 Page 14 Prior to the time that Detroit filed for bankruptcy, creditors in June of 2013, correct? 1 O. 1. is it your understanding that House Speaker Bolger That was part of going through a process from the 2 2 A. had any involvement or discussions with Kevyn Orr City of Detroit asking its creditors for good faith 3 3 with regard to the bankruptcy filing? negotiations. 4 4 I don't recall. Right. And under that plan, to the extent there was 5 A. 5 Q. Did he have discussions with you with regard to the an underfunding with regard to the pensions, there 6 Q. 6 bankruptcy filing? was going to be some change made to the pension 7 7 In terms of speaking to Speaker Bolger, occasionally benefits, correct? 8 A. 8 I would give updates on what was going on with the That would depend on mutual agreement between the 9 9 A. City of Detroit. parties. 10 10 And did he express any views with regard to the Well, assuming that there is a reduction for the 11 Q. 11 Q. Chapter 9 filing? moment in pension benefits, have you had any 12 12 Not that I recall. conversations with Kevyn Orr with regard to whether 13 A. 13 or not there would be any other benefit or provision 14 O. Did you have any conversations with Randy 14 Richardville prior to the Chapter 9 filing? made to the retirees of the City of Detroit that 15 15 It would be the same with Speaker Bolger, that as were going to lose pension benefits as a result of 16 16 A. part of the normal process I would give updates on that plan? 17 17 where the situations stood. Those discussions would have been subject to 18 18 A. 19 O. Do you have any recollection of what he said to you attorney-client privilege. 19 with regard to those updates? What's your understanding of the options that are 20 20 Q. available to the City of Detroit? 21 A. No. 21 Well, again, we're in bankruptcy now so there's been 22 O. On or about July 18, when you authorized Detroit's 22 A. Chapter 9 filing, what was your understanding of the no plan presented by the City at this point in time, 23 23 dollar amount of the pension obligations that were 24 so that's a hypothetical. underfunded? 25 Q. Do you believe it's fair to have the bankruptcy 25

Page 43 Page 41 emergency manager or at any time during the period deferential to his partners or recent former 1 1 partners at Jones Day? of time that he was appointed as emergency manager 2 2 No. Because, in fact, the City of Detroit made the on July 18th with regard to outsourcing? 3 3 A. I don't recall with respect to the interview determination to hire Jones Day, and they went 4 A. 4 through with that process, and that was a separate 5 process, and there has been discussions about 5 looking at providers of services in both internal independent process that I believe actually occurred 6 6 and external services for the City of Detroit since prior to Kevyn Orr joining the City of Detroit as 7 7 emergency manager. that date. 8 8 Did you consider whether it would be difficult for For that same period of time, during the interview 9 Q. 9 Q. Mr. Orr to favor the interests of the City over the process and up to and including July 18th or 19th, 10 10 did you have any conversation with Kevyn Orr with interests of Jones Day? 11 11 regard to selling or monetizing assets such as the I don't understand your question because I don't 12 A. 12 understand why Jones Day would be in conflict with art, Belle Isle and water and sewer and other assets 13 13 the City of Detroit. They're representing the City of Detroit? 14 14 15 A. Those discussions would have been subject to of Detroit. 15 attorney-client privilege. And aren't they being compensated by the City of 16 O. 16 Is it your understanding that the sale of assets are 17 Detroit? 17 O. They are being compensated by the City of Detroit. 18 one of the things that are under consideration in 18 A. connection with the restructuring plan that Kevyn Isn't there less of an appearance of conflict if it 19 19 O. had been a different law firm that had been retained Orr proposed during June of 2013? 20 20 I don't recall that portion of the proposal. by the City of Detroit than Kevyn Orr's prior firm? 21 A. 21 And that's why it was important that he resigned and 22 Q. What's your view on monetizing these assets as part 22 A. of a restructuring plan including the art, Belle severed all ties. 23 23 Isle and water and sewer and some of the other During the discussions that you had with Kevyn Orr 24 24 Q. prior to the time that he was appointed as emergency assets of Detroit? 25 25 Page 42 Page 44 manager or after he was appointed as emergency 1 A. Again, that's a hypothetical discussion because it 1 manager but before July 18th, did you ever discuss would really come down to what's presented in the 2 2 with Kevyn Orr outsourcing for the City of Detroit? plan of adjustment within the context of the 3 3 bankruptcy court, and it hasn't been done at this Could you explain what you mean by outsourcing? 4 A. 4 As part of the business plan for the City of 5 5 point. Detroit, the City of Detroit is looking at --6 O. Well, I'm asking your view of whether or not those 6 items should be on the table in connection with the potentially looking at outsourcing some of the 7 7 services that are currently performed by City structuring of that plan? 8 8 employees; is that correct? I view those as primarily Kevyn Orr's decisions 9 9 A. They're looking at the most efficient ways to because he's the emergency manager for the City of 10 A. 10 deliver services to the citizens of Detroit. Detroit. 11 11 12 O. Is that yes? 12 Q. During the interview process, prior to Kevyn Orr's selection but during the period of time you were 13 A. That would include that. In terms of looking at 13 14 other alternatives, some of those were outlined, in 14 talking to him, did you ever express a view that vested pension benefits should not be modified by fact, during the consent agreement in terms of 15 15 the emergency manager for the City of Detroit? looking at opportunities such as having the Detroit 16 16 Economic Growth Corporation handle the planning and I don't recall. 17 17 A. Did you have discussions prior to the time that zoning activities of the City of Detroit, and that 18 Q. 18 was done in the context of the Mayor and the City Kevyn Orr was selected with regard to your views 19 19 about whether or not vested pension benefits should Council approving that consent agreement. 20 20 be modified? 21 Q. I'm going to try again. 21 Did you have any conversations with Kevyn 22 A. I think that's just what -- what's different than 22 23 Orr prior to the time that he was appoint -- prior 23 the prior question? Are you saying you don't recall? to the time that he was -- during the interview 24 24 Q. I don't recall. process, prior to the time that he was appointed as 25 A. 25

				October 9, 2013
	Page 57			Page 59
0	Have you ever been involved in a business. Governor	1	A.	Not that I recall.
~		ŀ		Do you know whether a significant portion of
	•	į		Detroit's unfunded pension liability is allocable to
		[the City's Water and Sewer Department?
**	•	į	Α.	I'm not aware of that relationship.
		_		Okay. Is that something that you think would be
			×.	relevant to a determination about whether or not the
		'		City should pursue a bankruptcy?
		ļ	Α.	I haven't considered that as a question.
		ì		Okay. Let me now refer you to page six of
-				Exhibit 1, and at the bottom paragraph of the page
				there's a reference to the June 14th creditor
~	· · · · · · · · · · · · · · · · · · ·	1		proposal. Do you see that?
			A.	Yes.
				Okay. And you were familiar with that proposal when
	· · · · · · · · · · · · · · · · · · ·		•	you received this letter on July 16th?
		1	A.	Generally familiar. It's a 128-page document.
		18	O.	Okay.
	· ·		`	•
		ŀ		(Deposition Exhibit 2 was marked.)
	•			(
		1	ВУ	Y MR. DeCHIARA:
O.				I'd like to mark as well, I've already marked as
χ.	· · · · · · · · · · · · · · · · · · ·			Exhibit 2, and I'll ask you to identify what I'll
	·			identify for the record as a July 18th, 2013 letter
	Page 58			Page 60
	know with specificity the extent of the City's cash	1		from you to Mr. Orr and Mr. Dillon.
	flow?	2		Is Exhibit 2 your response to what's been
A.	I believe they had.	3		marked as Exhibit 1?
	Okay. Did you ever discuss that with Mr. Orr?	4	A.	Yes.
		5		
Q.	Well, whether it's a matter of attorney-client	6		(Deposition Exhibit 3 was marked.)
	privilege is a legal question, and you have counsel	7		
	here who can object if she believes that a question	8	В	Y MR. DeCHIARA:
	infringes on the attorney-client privilege, so l	9	Q.	Governor, I've had the court reporter mark as
	would ask you to answer the question.	10	-	Exhibit 3 a document which bears the title City of
	MS. NELSON: You can answer yes or no.	11		Detroit Proposal for Creditors, June 14th, 2013.
	THE WITNESS: Yes.	12		Let me represent to you that this document
BY		13		was attached to the Orr Declaration that was filed
	Yes, you did have discussions?	14		in the bankruptcy proceeding as the City's proposal
-	Yeah.	15		for creditors.
	And were those discussions were other people	16		Let me did you see this document in any
-	present other than you and Mr. Orr in those	17		prior form before it was made public on or about
	discussions?	1		June 14th, 2013?
A.	Yes.	19	A.	Yes.
Q.	Isn't it true you had one-on-one conversations with	20	Q.	And do you plan were you shown drafts of the
	Mr. Orr prior to the bankruptcy filing?	21	-	document?
	Yes.	22	A.	I'd seen a draft or so. I can't recall whether it
A.	1 05.			
A. Q.	Okay. In any of those one-on-one conversations with	23		was one or more.
		23	Q.	was one or more. Okay. And who showed them to you?
	A. Q. A. A. Q. A. Q. A. Q. A. A. Q. A. A. A. Q. A. A. A. Q. A. A.	 Q. Have you ever been involved in a business, Governor Snyder? A. Yes. Q. Isn't it true to assess the financial picture of a business you need to know both the assets and the liabilities of the business? A. This is a different situation in terms Q. Could you answer my question? A. Yes. Q. The answer to my question is yes? A. Yes. Q. Okay. At the time you received Mr. Orr's July 16th, 2013 letter, do you know whether Mr. Orr or his staff had undertaken an analysis such that they knew with specificity the City's cash flow? A. There had there was extensive work done doing cash flow analysis of the City. Some of that work was included in the proposal to creditors back in June Q. Okay. A in addition to reports that had been provided under his obligation as emergency manager. Q. But at the time that you received the July 16th, 2013 letter, do you know whether Mr. Orr or his staff had done an analysis which allowed them to Page 58 know with specificity the extent of the City's cash flow? A. I believe they had. Q. Okay. Did you ever discuss that with Mr. Orr? A. That would be a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege. Q. Well, whether it's a matter of atto	Q. 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I believe they had. Q. Okay. Did you ever discuss that with Mr. Orr? A. That would be a matter of attorney-client privilege. Q. Well, whether it's a matter of attorney-client privilege is a legal question, and you have counsel here who can object if she believes that a question infringes on the attorney-client privilege, so I would ask you to answer the question. MS. NELSON: You can answer yes or no. THE WITNESS: Yes. BY MR. DeCHIARA: Q. Yes, you did have discussions? A. Yes. Page 58 A. Yes. 10 1 1 2 3 3 4 4 4 5 6 7 7 7 7 8 4 5 6 7 7 7 1 1 2 2 2 2 2 2 2 3 4 5 6 6 7 7 7 8 1 1 2 2 2 2 2 2 2 3 4 5 6 6 7 7 7 7 8 8 8 8 8 8	Q. Have you ever been involved in a business, Governor Snyder? A. Yes. Q. Isn't it true to assess the financial picture of a business you need to know both the assets and the liabilities of the business? A. This is a different situation in terms Q. Could you answer my question? A. Yes. Q. The answer to my question is yes? A. Yes. Q. The answer to my question is yes? A. 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Well, whether it's a matter of attorney-client privilege is a legal question, and you have counsel here who can object if she believes that a question infringes on the attorney-client privilege, so I would ask you to answer the question. MS. NELSON: You can answer yes or no. THE WITNESS: Yes. BY MR. DeCHIARA: Q. Yes, you did have discussions were other people present other those discussions were other people present other than you and Mr. Orr in those discussions? A. Yeah. Q. And were those discussions were other people present other than you and Mr. Orr in those discussions? A. Yes.

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	Page 65			Page 67
1	It doesn't say I agree with that or disagree with	1		negotiation that would be satisfactory to the
2	that. It simply says I authorized it to go forward	2		parties involved.
3	where a plan would be presented to a judge that	3		That didn't happen in terms of that regard
4	could be the result of further negotiations,	4		but I still had hope to say that as you go through
5	mediations, all kinds of work that ultimately a	5		the bankruptcy process I viewed it as likelihood
6	judge would decide.	6		that there was less flexibility under the bankruptcy
7 Q.	Okay. I'm not addressing your July 18th letter.	7		process just because of the nature of federal
8 A.	Yeah.	8		bankruptcy law than there probably was before.
9 Q.	I'm just pegging the question	9	Q.	Was it your view that as of July 18th in the
10 A.	Okay.	10		bankruptcy one way or another accrued pension
11 Q.	by time frame as of July 18th.	11		liabilities would have to be reduced?
12 A.	Okay.	12	A.	Based on the facts going into it, it was one of
13 Q.	So as of July 18th, did you share Mr. Orr's view	13		those questions, as you said, there was a likelihood
14	that there had to be significant cuts in pension	14		of that happening.
15	liabilities?	15		That's not my question.
16 A.	Based on the current situations with negotiations,	16	A.	Yes. Yeah, I believe there's a likelihood there
17	that continued to be the position that would be on	17		could be reductions in unfunded pension liabilities.
18	the table going into bankruptcy.	18	Q.	Okay. I'm not asking
19 Q.	Again, I'm not sure that was responsive.	ž.	A.	Yeah.
20 A.	Uh-huh.	1	Q.	Governor, I'm not asking you to predict the
21 Q.	As of July 18th, 2013, did you share Mr. Orr's view	21		likelihood of what might have happened.
22	that whether through negotiation or other means that	22		Okay.
23	there as an end result had to be significant cuts in	23	Q.	I'm asking you whether you believed that in
24	accrued pension liabilities?	24		bankruptcy there would have had to be one way or
25 A.	I wouldn't use the word had to be but likely could	25		another reductions in Detroit's accrued pension
1		1		
	Page 66	ļ		Page 60
	Page 66		-,,	Page 68
1	be.	1	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	liabilities?
2 Q.	be. Okay. Well, Mr. Orr used the word "there must be".	2	Α.	liabilities? I would say it's not a hundred percent belief.
2 Q. 3 A.	be. Okay. Well, Mr. Orr used the word "there must be". Uh-huh.	2	A. Q.	liabilities? I would say it's not a hundred percent belief. But was it a less than 100 percent belief that there
2 Q. 3 A. 4 Q.	be. Okay. Well, Mr. Orr used the word "there must be". Uh-huh. Did you share that view that there had to be?	2 3 4	Q.	liabilities? I would say it's not a hundred percent belief. But was it a less than 100 percent belief that there had to be reductions?
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